

**Proposed Strategic Plan for
Hosting SUNYMEU 2022 at SUNY Buffalo State**

Thursday, April 7 – Saturday, April 9¹



Submitted to the Institute for European Union Studies at SUNY

June 9, 2021

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¹ *Considering the following:*

National Model EU in NYC, Session A – April 3-7, Session B – April 10-14

Midwest Political Science Association 2022 Conference, Thursday, April 7–Sunday, April 10

Ramadan April 2-May 2

Passover Friday, April 15- Friday, April 22

Easter Sunday, April 17

EUSA Conference May 5-7, 2022

Buffalo State Spring Break March 28-April 2

Executive Summary

The Institute for European Union Studies at SUNY (IEUSS), which is a network of SUNY faculty who study and teach the European Union (EU) affiliated with the SUNY Office of Global Affairs, selected Atta Ceesay, Laurie Buonanno, and Greg Rabb as co-directors of SUNYMEU 2022 and 2023 in its May 2021 board meeting. A part of this process, the IEUSS Board selected SUNY Buffalo State as the host campus for SUNYMEU 2022 April 7th-9th and the SUNY Global Center (55th and Lexington, NYC) as the host of SUNYMEU 2023. This represents the first time in SUNYMEU's 35 history that SUNY Buffalo State will host SUNYMEU and will do so in an especially auspicious year: during Buffalo State commemoration of the sesquicentennial of its founding. BSC has admitted SUNYMEU to its roster of official 150th anniversary events and the co-directors have applied to BSC's sesquicentennial committee for funding.

The Co-Directors are proposing a 360-degree approach to SUNYMEU, which will seek to advance the missions of Buffalo State, the SUNY System, and the IEUSS particularly with respect to affordability, promoting the seamless pipeline, advancing both global and experiential education, and strengthening campus bonds with their communities.

The Co-Directors plan to finance SUNYMEU through a combination of campus grants, external funding (an application was submitted to the European Union under the Jean Monnet Action - Erasmus + program), private contributions, and conference fees. It is hoped that the SUNY Office of Global Affairs will be able to budget funds as well, particularly to offset the conference fee for SUNY community college students.

The Co-Directors will endeavor to involve students in all aspects of pre-simulation planning to provide students with hands-on experience in events planning, a significant skill set for today's college graduates. The Co-Directors will work with the IEUSS Board to deliver two faculty workshops during SUNYMEU to advance research in European Union studies. SUNYMEU 2022 will invite middle-school and high-school social studies teachers to observe SUNYMEU. High school students will be recruited from Model UN clubs and BSC's Upward Bound program in the City of Buffalo to participate in SUNYMEU 2022 where we are envisioning fielding two to three high school teams for country delegations.

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Part I: Background

Brief History of SUNYMEU and Buffalo State Involvement

The SUNY Model European Union was founded in 1987 by the State University of New York (SUNY) as an adaptation of the popular Model United Nations (MUN), but differs in its conception, organization, roles, and outcomes.

The MUN is, by and large, a simulation for students of diplomacy and foreign affairs, while the Model EU (MEU) simulates policymaking at the ministerial and head of government levels in the European Union (EU). While the UN is an international organization, most scholars regard the EU as being more than this, though the terms they use to describe it, vary. Some, for example, view it as a rather special type of international organization (IO). Some emphasize that it has state-like properties. And some suggest it is a quasi-federal system. Thus, the MEU offers students the opportunities to hone their skills both in diplomacy and governance.

SUNYMEU simulates a summit of the European Council. The summits are held at least twice a year, including in June and December when they signal the end of an EU presidency. However, with the EU facing a succession of crises in recent years, “special” summits of European Councils occur much more often now, with European Council meetings, which are normally held in the Europa Building in Brussels, now being held up to seven times a year.²

Buffalo State began participating in SUNYMEU beginning in 2006 when Laurie Buonanno resigned her professorship at SUNY Fredonia to assume the chairmanship of SUNY Buffalo State’s Political Science Department. (She had directed the MEU from SUNY Fredonia in the years 2000-2005.) She recruited a team for SUNYMEU 2007 and Buffalo State has regularly fielded delegations to SUNYMEU since that time.

The IEUSS issued a “Call for Expression of Interest” to Host SUNYMEU 2022 and Coordinate SUNYMEU 2023, which were due May 1, 2021. The IEUSS Board approved

² Source: <https://ieuss.multistg.buffalostate.edu/suny-model-european-union-0>. Please note that BSC is in the process of changing website URL to <https://ieuss.buffalostate.edu/> so that we can track traffic via Google Analytics. This could be in effect in the next few days (June 9, 2021). Apparently, we have been using a “staging” URL.

SUNY Buffalo State's expression in its May 10th meeting and asked the co-directors to submit a strategic plan for comment and suggestions in advance of their June board meeting.

Co-Directors Bios

Laurie Buonanno, PhD., Political Science, The Johns Hopkins University

Laurie has been a faculty adviser to SUNYMEC, EuroSim, and SUNYMEU since 1992. She directed EuroSim (SUNYMEC under a new name) from 2000-2005, including hosting this MEU on her home campus of SUNY Fredonia. She is a co-founder of the IEUSS and currently serves as IEUSS director. She has been PI on several successful grant applications totaling \$303,146 to the European Union to support the Model EU, student and faculty exchanges, and curriculum development. She wrote the first edition of the *IEUSS SUNY Guide to the Model EU* and has continued to co-edit the manual through subsequent editions. She has published extensively on European Union integration and transatlantic relations, including *Policies and Policy Processes of the European Union* (2nd edition, 2021, co-author Neill Nugent, Macmillan Higher Education). Laurie is the recipient of the SUNY Chancellor's Award for Excellence in Teaching.

Atta Ceesay, PhD, Public Administration, Rutgers University

Atta has been coordinator of Buffalo State's MPA program since 2017 and department chair since 2020. Atta is a member of the IEUSS Board. Atta's research focuses on comparative and development public administration, non-profit management, governance and accountability, program evaluation, and human resource management in the public sector. Another research strand is the EU-African Union partnership. Atta has published several peer-reviewed articles and has presented at numerous international and national conferences. She currently serves on several boards and is the current National Treasurer for the American Society of Public Administration's Section on International and Comparative Administration, and a founding member of the Section on African Public Administration within the same organization. She has chaired Buffalo State's annual Public Service Recognition Week (PSRW) Conference, continues to serve on the PSRW planning committee, and serves as faculty adviser to Buffalo State's NASPAA Batten Simulation team. She has written several successful campus grants to support the PSRW conference and, working with University Advancement, has raised donor funds to

support PSRW. She is the recipient of the Buffalo State President's Award for Teaching Excellence.

Greg Rabb, JD, University at Buffalo – SUNY; MUP – University of Illinois, Champaign-Urbana.

Greg is a co-founder of the IEUSS and currently serves as IEUSS Board Chair. Greg has been a faculty adviser to SUNYMEC, EuroSim, and SUNYMEU since its founding in 1988. Greg was the 2019-2020 Richard P. Nathan Public Policy Fellow for the SUNY Rockefeller Institute for Governance where he was also the Executive Director of the New York State Municipal Clerks Institute in 2018. He was recently awarded an International Studies Research Lab Grant from the University of Illinois for the summer of 2021 and a 2021-2022 European Union Study Tour grant from the University of Pittsburgh European Union Center. Greg is the recipient of the SUNY Chancellor's Award for Excellence in Teaching.

Part II: SUNY Buffalo State

Sesquicentennial

SUNY Buffalo State will begin commemorating the 150th year of its founding in September 2021, the start of a year-long celebration featuring special events, speakers, performances, athletic competitions, and more.³ Hosting SUNYMEU offers Buffalo State an opportunity to honor its founding in 1871 as Buffalo Normal School, which was established to train teachers to serve Buffalo's fast-growing student population in the public schools.

Since its founding in 1988 the SUNY Model European Community (SUNYMEC), SUNYMEU has been on the cutting edge of pedagogical innovation – from early use of listservs, email, websites, and social media platforms – and a commitment to experiential (hands-on) education years before simulations became recognized as an effective pedagogical technique in higher education. This determination to teach New Yorkers about the European Union through innovative pedagogy integrates with Buffalo State's commitment to cutting edge practices in higher education pedagogy.

³ Buffalo State's Sesquicentennial page: <https://suny.buffalostate.edu/150>

The team

Buffalo State is also an excellent choice to host SUNYMEU for several reasons.

First, the Buonanno/Ceesay/Rabb co-directors' team has significant experience in grant writing/fundraising, serving as faculty advisers for intercollegiate simulations, organizing simulations (including the MEU), teaching the EU, scholarship in EU studies, and strategic planning.

Second, the Department of Political Science and Public Administration (PSC/PAD) is comprised of 10 full-time (tenured & tenure-track) faculty members, two affiliated tenured faculty from other departments who teach in our BA and MPA programs and serve on our curriculum and personnel committees, and many engaged adjunct lecturers, including the Honorable Mayor Byron Brown, Mayor of the City of Buffalo, Gregory Rabb (IEUSS board member – teaches GLBTQ politics, City & County Management) and Raymond Rushboldt (IEUSS board member – teaches American Politics & Government). Therefore, we have the depth and breadth to host SUNYMEU. Four of our faculty members (Buonanno, Rabb, Rushboldt, Sarwari) have served as SUNYMEU faculty advisers.

Third, our department faculty devote a great deal of time in “beyond the classroom activities.” (See <https://politicalscience.buffalostate.edu/beyond-classroom>.) Our department participates in NYS Assembly and Senate internships (undergraduate and graduate), the Washington Semester, study abroad/away, Model UN, Mock Trial (including hosting the Great Lakes Regional for the past decade where many of our department faculty serve as judges), Moot Court, NASPAA's Batten Annual Policy Simulation (MPA students), and SUNYMEU. PSC/PAD is a member of the American Political Science Association and NASPAA (accreditation body for MPA and MPP programs). NASPAA has approved Buffalo State's application to proceed with an accreditation application for our MPA program, which is currently in progress (due in August 2021). PSC/PAD sponsors chapters of two honor societies – Pi Sigma Alpha (BA Political Science) and Pi Alpha Alpha (MPA). Buffalo State is the only SUNY comprehensive college invited to participate in New York State Governor Cuomo's *Excelsior Service Fellowship Program*, which places high-achieving MPA and law graduates in a two-year executive position in NYS government.⁴ The vast majority of our students were placed in leadership positions in NYS government at the end of their fellowship.

⁴ <https://www.ny.gov/new-york-state-fellowship-programs/excelsior-service-fellowship-program>

Fourth, the department organizes a day-long conference each year to commemorate Public Service Recognition Week. This year (May 1, 2021) we offered the conference virtually. Program at <https://politicalscience.buffalostate.edu/public-service-recognition-week-conference-2021>. The program showcases our department's deep ties with government and nonprofit leaders in Western New York. We expect to draw on these strong ties to build community support for SUNYMEU.

Fifth, Buffalo State's department faculty is the most diverse political science department among SUNY's comprehensive colleges, and arguably, percentagewise, the most diverse political science department in all of SUNY. Therefore, our department has been a leader in SUNY with respect to hiring and mentoring a diverse faculty that reflects the diversity in NYS and the United States. Unusually in SUNY political science departments, we have been led by three women department chairs (Buonanno, Wall, Ceesay), African American faculty (Neal, Ceesay), and Asian Americans (El-Behairy, Raoof). We also have a long and proud history of not only inclusive hiring, but tenuring faculty from diverse ethnicities and many faith traditions. Our three assistant professors – Sarwari, Shauku, and Soni - also reflect our values of diversity. Notable adjunct professors have included John Maggiore (Senior Advisor to Governor Andrew Cuomo; and Greg Rabb (Jamestown Community College, SUNY, Rockefeller Institute Fellow, and the first openly gay man to run for and win elected office in Western New York). Such diversity among our faculty has enabled our department to offer a wide-range of courses dealing with the politics of ethnicity, race, sexual orientation, and cultural pluralism, including African American Political Culture; Women in American Politics; Urban Ethnic Politics; GLBTQ Politics; Race, Sex and Politics of Myth and Story; The Italian American Experience; The Aging Network; and, Discrimination and the U.S. Constitution.

Department of Political Science and Public Administration

SUNYMEU complements the mission of the Department of Political Science and Public Administration (PSC/PAD):

The Political Science and Public Administration Department empowers students to succeed through excellence in teaching, research, and service. As an anchor institution and urban-engaged campus, our vibrant intellectual community connects with the public and nonprofit sectors to enhance governance, service provision, and the overall quality of

life in the Buffalo metropolitan area. We deliver inclusive, socially equitable, and innovative programs that foster creative and critical thinking. We nurture life-long learners who respect the interconnectedness of knowledge and global sustainability. Through experiential learning opportunities, students prepare for the diverse array of 21st century careers.

The PS/PAD Department engages with the public and nonprofit sectors and identifies programs that facilitate cross-pollination between BSC and metropolitan Buffalo and New York State (NYS). We are confident of our ability to build on these integrated networks to share our knowledge of the EU with the public and nonprofit community. We have the capacity to offer innovative curricula because our department is staffed with 10 full-time (tenured & tenure-track) faculty, two affiliated tenured faculty from other departments who teach in our BA and MPA programs and serve on our curriculum and personnel committees, and many engaged adjunct lecturers, including the Honorable Byron Brown, Mayor of the City of Buffalo. Four of our faculty members (Buonanno, Rabb, Rushboldt, Sarwari) have served as SUNYMEU faculty advisers. Our department offers the BA in Political Science, the BA in International Relations, the MPA in Public Administration and Nonprofit Management, Advanced (graduate) Certificate in Public Management, Advanced (graduate) Certificate in Emergency & Disaster Management, minors in international relations, legal studies, political science, and public administration, and 4 + 1 accelerated pathway to the MPA. A BA in Public Administration and an Advanced (graduate) Certificate in Nonprofit Management proposal have been approved at the campus level and are currently with SUNY System Administration for evaluation. Our department faculty is the most diverse among political science departments in SUNY's 13 university colleges, and arguably, percentagewise, the most diverse political science department among all SUNY operated campuses. PS/PAD has been a leader in SUNY with respect to hiring and mentoring faculty who reflect the diversity in NYS and the US. Unusually in SUNY political science departments, PS/PAD has been chaired by three women, two African Americans, and two Asian Americans. We also have a long and proud history of not only inclusive hiring, but tenuring faculty from diverse ethnicities and many faith traditions. In terms of Spring 2021 enrollment, we have 117 majors in the BA Political Science (87) and BA International Relations (30). In terms of ethnicity, 47% of IR majors and 49% are African American. We have 39 students enrolled in our MPA program, with 15% African American. The percentage of African American student enrollment in our department's degree-granting programs is higher than both

BSC's and SUNY's averages. (BSC graduate enrollment for African American students is 12% and 32% for undergraduate.)

A Diverse Campus Community

Student Enrollment (Fall 2020): 8,339 students: 7,309 undergraduate, 1,030 graduate. BSC's undergraduate student body is diverse and attracts students from around New York State.

Through our attendance at U.S.-based EU research conferences (EUSA), Canadian conferences (ECSA-C), and the SUNY Model European Union (SUNYMEU), we have observed that EU studies in the North America has had difficulty attracting faculty and students from underrepresented minority groups, especially African Americans. Therefore, Buffalo State can be a partner in tackling this significant diversity gap for several reasons:

1. BSC has a large percentage of underrepresented minority students and this percentage is much higher than the average reported for SUNY's 64 campuses and 394,220 students: 55.1% of BSC's undergraduate students are minority students, with 50% of undergraduates members of an underrepresented minority – African American, Hispanic, Native American, Multiracial (two or more races). Graduate minority student enrollment is 246 (23.9%), with graduate underrepresented minority student enrollment at 21.6%. SUNY-wide **just 10.7%** of students are African Americans.⁵
2. African American undergraduates comprise 32% of BSC's undergraduate study body.
3. Diverse faculty in the Department of Political Science & Public Administration (PS/PAD). Out of 10 full-time faculty, 3 are African American, 1 is Latino, two are Asians, and 4 are women.
4. BSC offers both a baccalaureate program (since 2019) and minor in Africana Studies

As Table 1 indicates, BSC draws students from throughout NYS, with a high percentage from Metro NYC and Erie County – i.e., representing the two largest urban areas in NYS with sizable minority populations. Furthermore, Erie County has a much lower family median income than

⁵ Sources: <https://www.suny.edu/about/fast-facts/>. Academic Year 2019-20. BSC Enrollment Summary 2020 https://institutionalresearch.buffalostate.edu/sites/institutionalresearch.buffalostate.edu/files/uploads/Documents/CurrentSum/Fall%202020/Enrollment_Summary_2020_edited3.pdf

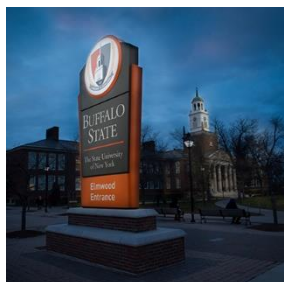
downstate counties, again offering an opportunity for students of lower income families to learn about the EU.

Table 1. Demographic data and geographic origins - BSC Undergrads (Fall 2020)

<i>Demographic Data</i>	<i>Geographic Origins</i>
African American: 2,346	Erie County: 3,597
American Indian: 39	Niagara County: 495
Asian: 361	Metro NYC: 2,174
Caucasian: 3,205	Other NY State: 848
Hispanic: 999	Other States: 122
Multiracial: 278	International: 73
Pacific Islanders: 2	Unknown: 0
Non-Resident Alien: 73	
Undisclosed: 6	

Buffalo State’s Location – Urban and Near Canada

SUNY Buffalo State (BSC) is the largest university college in the State University of New York system and has been educating in the city of Buffalo since 1871. As a civic, urban, and engaged



campus community, we pride ourselves on having small college learning environments coupled with large university opportunities. Our 125-acre campus is very accessible and walkable. We are a diverse and inclusive college committed to the intellectual, personal, and professional growth of its students, faculty, staff, and alumni. BSC is dedicated to excellence in teaching, research, service, scholarship, creative activity, and cultural enrichment. With degree programs in education, the arts, science, and professional studies, each year over 8,000 students choose BSC for its broad array of high-quality academic programs, diverse and creative environment, hands-on learning opportunities, affordable SUNY tuition, NCAA Division III athletics, and prime location in Buffalo’s cultural corridor.

Located in Buffalo's vibrant museum district. Buffalo State is steps away from restaurants, shops, cafes in Buffalo’s Elmwood Village and shares a campus with the historic Richardson Complex. The campus is minutes away from the Peace Bridge (located near the center of downtown Buffalo) – one of four vehicular toll crossings over the Niagara River to Canada’s Ontario Province. On the Canadian side, the Peace Bridge flows into the Queen Elizabeth Way (QEW or “Queen E”) and the Niagara Parkway (the scenic route to Niagara Falls and historic

Niagara-on-the-Lake). Buffalo State is 100.9 miles from Toronto via the QEW. There is bus service (from Buffalo or Fort Erie) and rail transportation to Toronto via either Niagara Falls, Canada rail or Buffalo's Depew (suburban), Exchange Street (downtown) and Niagara Falls, US stations via Amtrak - Maple Leaf service).⁶

Part III: Advancing the Mission of the IEUSS and SUNY

SUNY Buffalo State proposes a 360-degree approach to SUNYMEU. Buffalo State will partner with IEUSS in achieving synergies that, while envisioned in 2006 by IEUSS and the SUNY Office of Global Affairs in establishing SUNYMEU as a program within the IEUSS, such a vision has never been fully realized. To this end, Buffalo State proposes to “restart” SUNYMEU as an integral program to serve the SUNY system, SUNY campuses, SUNY students, and the communities SUNY serves. Specifically, our vision as hosts of SUNYMEU 2022 with respect to supporting IEUSS's mission is as follows:

- a. Return SUNYMEU to SUNY campuses where it originated.
- b. Offer an accessible and affordable Model EU in the SUNY system.
- c. Enable SUNYMEU to receive direct campus financial support.
- d. Establish continuity. In these uncertain Covid-19 times, SUNYMEU in Brussels, January 2022 is unrealistic. Furthermore, hosting on a SUNY campus enables the IEUSS to better accomplish its mission of serving the people of the State of New York.
- e. Links a campus-based program with campus international education office.
- f. SUNYMEU in Brussels, without substantial campus and SUNY System Administration funding is neither affordable nor accessible for many SUNY students, especially from SUNY community colleges, but also the many SUNY-operated campus with students from middle- and lower-income families.
- g. Return to the original spirit of SUNYMEU as “student-run, student-directed.” We will involve students in all aspects of planning and give them a meaningful voice in the planning and implementation of SUNYMEU. This goal aligns with SUNY's objective of promoting more experiential education to train the 21st century workforce. SUNYMEU

⁶ <https://www.amtrak.com/maple-leaf-train>

was founded on the ideal of faculty-student partnership and training for undergraduate and graduate students in conference organization. This mission has been lost in recent years because faculty directors have perceived SUNYMEU as “faculty-driven,” rather than “student-driven.”

- h. SUNY Buffalo State is located near several SUNY campuses – ECC, Fredonia, JCC, NCCC, GCC, and UB, four of which are SUNY community colleges.
- i. Buffalo State will establish a model for other SUNY campuses to be able to host SUNYMEU.
- j. As an urban-engaged campus with our alumni teaching in school districts throughout Western New York Buffalo State has the ability to reach many middle- and high-school social studies teachers. Our cadre of graduate students and advanced undergrads can work on a team with Buffalo State and IEUSS faculty to bring teachers to campus for SUNYMEU, provide training, and assist them in establishing MEU clubs in their schools.
- k. Recruit high school students from the Western New York area to participate in SUNYMEU. We plan to fill two teams (out of the 27-member state delegations) with high school Model UN students.
- l. Further to items j & k, these activities will provide the basis for the IEUSS to build a program for a high school MEU that could be replicated on participating SUNY campuses.

Part IV: The Plan

Pre-simulation Events

The SUNYMEU organizers will also hold several pre-simulation events:

- a. for faculty advisers (training via videoconference early Spring 2022)
- b. mock simulation for student participants, including training in Robert’s Rules of Order (via videoconference early Spring 2022)
- c. Meet & Greet (in-person) - invitation for SUNYMEU faculty advisers to attend meet & greet, lunch, and campus tour in Fall 2021 (Covid permitting)

Proposed SUNYMEU Schedule

The tentative schedule for SUNYMEU 2022 is as follows:

SUNYMEU 2022 Schedule

Final schedule available in September 2021

Wednesday, April 6: all day Tour of Buffalo & Niagara Falls, includes meetings with politicians and civil servants (federal, state & local) (optional)

Thursday, April 7: 10-noon, walking tour of Buffalo State campus and Elmwood Village (optional)

Thursday, April 7: 1-3 pm conference check-in

Thursday, April 7: 3pm – opening ceremony & banquet, organizing meetings

Invited Guests to Welcome Participants at Opening Ceremony: Byron Brown, Mayor of Buffalo; Brian Higgins, U.S. Congress; Sally Crimmins-Villela; Representative from the Delegation of the European Union, Washington, D.C.

Keynote Speaker – we will identify and invite a scholar of EU-Africa Relations to discuss in light of the EU's proposal for a new comprehensive strategy with Africa and launching in January 1, 2021 of the African Continental Free Trade Agreement (AfCFTA). For Americans to understand the AfCFTA, they will need adequate grounding in preferential trade agreements and the economic and political integration literature. There is no better contemporary model for implementation of the four freedoms (persons, capital, services, goods) among sovereign states than that of the EU's 50+ years' experience with regional integration.

Friday, April 8: meetings all day (functional meetings, member state delegation meetings, plenary & press briefing)

Friday evening: student event, faculty dinner (tentatively at the Richardson Complex adjoining Buffalo State's campus)

Saturday, April 9: meetings all day (functional meetings, member state delegation meetings, plenary & press briefing) ending with European Council's Conclusions

Saturday evening: 7 p.m. closing ceremony & banquet



Friday evening faculty dinner at the Historic Richardson Complex, which is connected to Buffalo State's campus. SUNY Administration, Buffalo State administrators and other local officials will be invited to this event.

IEUSS Research Conference

On Friday and Saturday, faculty participants will be invited to present research, especially work they are preparing for submission to conferences or for publication. There is likely time for two panels with 3 papers each with a duration of 75 minutes. We suggest a member of the IEUSS Board and/or fellow serve as conference convenors. Doing so will strengthen the link between IEUSS and SUNYMEU and underline that both SUNYMEU and the Research Conference are IEUSS activities in partnership with SUNY campuses and their faculty.

Local arrangements team

The team will be comprised of students and faculty representing local SUNY campuses. The team will also include SUNYMEU alumni who live in Western New York. Buffalo State will reach out to all area SUNY colleges to bring faculty into the committee and we will encourage faculty to identify a student to accompany him/her to planning meetings.

Budget

Revenue Sources

Campus-based –

- a. Equity & Diversity (approximately \$500 – grant application in the fall semester 2021)
 - b. FSA (approximately \$3000 – grant in process)
 - c. Sesquicentennial fund (Submitted \$5000 request on 6/7/2021)
 - d. Dean/Provost/President budgets (will request, but will likely be small amounts)
 - e. Donations through Foundation account from alumni (need to meet with Dean & Foundation officials)
 - f. Fundraising with local developers through BSC Foundation
 - g. Buffalo State in-kind donations of printing, etc.
-
- b. Government Grants through SUNY Research Foundation – Buffalo State is applying in partnership with IEUSS for an Erasmus + grant (Buonanno & Ceesay co-PIs, submitted May 31, 2021)

- c. Local Government – City of Buffalo – we have asked Mayor Brown to help us identify founding sources for two to three high school delegations to cover their conference fees
- d. SUNY Office of Global Affairs – Buffalo State will ask IEUSS to make a request, but no funds have been promised at this time. We would budget these funds to offer free conference registration to SUNY community college students.
- e. Conference Fees – will cover Thursday banquet, Friday and Saturday lunch in dining halls, Friday and Saturday coffee breaks, Saturday closing banquet, conference and admission to Burchfield-Penney art gallery & Albright Knox Art Gallery (if open, but may still be under construction), bus/metro pass, and SUNYMEU souvenir. The conference fee will be kept as affordable as possible to ensure accessibility for all students. At this point, we are trying to stay within \$100, which will bring the conference fee down \$50 from previous SUNYMEUs.

Expenses

- no stipends, salaries or travel costs will be drawn from SUNYMEU conference fees for faculty co-directors.
- a graduate assistantship will be requested for a student to serve as a SUNYMEU student director.
- a topics course (cross-listed under PAD for undergraduates and graduates) on conference organization taught by Profs Buonanno & Ceesay (guest lectures by Rabb) in Fall 2021 & Spring 2022 will train students to plan and host the conference as well as provide support throughout the simulation (playing the Council's General Secretariat). This course will cover all aspects – from recruitment, to social media, to constructing and administering a customer satisfaction survey.

Lodging

The team will attempt to arrange hotel rooms at cost from local hotel, but we can promise to at least get the student rate Buffalo State arranges with affiliated hotels. There are plenty of hotels both downtown and midtown. We cannot know at this time whether Hotel Henry- the hotel on the Richardson Complex - will be available at affordable rates for students. We do plan to arrange favorable rates for faculty advisers and speakers at Hotel Henry.

Events Management

Buffalo State has a dedicated **Events Management** office which will provide professional support for SUNYMEU (<https://eventsmanagement.buffalostate.edu/>). We have requested a meeting with this office. We sent them the room needs chart.

Wi-Fi

Students will have access to a high-speed photocopier and scanner and will receive userid/passwords to access Buffalo State's highspeed WI FI. Our recently remodeled library (with a Starbucks café) will be fully accessible to SUNYMEU participants as will our bookstore (with a Starbuck café) and all other meeting areas. Our state-of-the-art Science and Mathematics Complex offers an open area, light-filled atrium for meetings.

Publicity, Recruitment, SUNYMEU Website, Post-Simulation Survey

- Social media – Working with IEUSS, the Buffalo State team will create SUNYMEU Instagram, Facebook, Twitter
- Posted to UACES, EUSA, ECSA-Canada
- Buffalo State SUNYMEU team member assigned to interact on a regular basis with the IEUSS webmaster, who maintains the SUNYMEU pages.
- Recruitment of
 - current campuses that participate (including universities located in Europe),
 - universities located in Ontario, Canada
 - SUNY community colleges
 - all other SUNY campuses.
- SUNYMEU team will conduct a post-simulation satisfaction survey (via Qualtrics or other web-based survey platform) within two weeks of the simulation's end. The SUNYMEU directors will provide a written report of the results and a file of the raw data to the IEUSS Board.

Community Outreach

High School Social Studies/Civics Teachers

Local high school teachers will be invited to observe SUNYMEU and to attend the faculty dinner. These contacts will assist IEUSS in building on its successful model piloted in the mid-2000s⁷ to offer high school teachers training in conducting a Model EU in middle-school and high-school. Building on this effort, IEUSS could begin offering teacher training on the EU along with a mock simulation for teachers as continuing education hours at SUNY campuses. (School districts typically have funds available for their teachers to participate in continuing education.)

Alumni

There are several SUNYMEU alumni in Western New York. We will invite them to the opening ceremony and banquet and two have already volunteered to serve on our local arrangements committee. Our alumni work in the public, private, and nonprofit sectors.

Part V: Work Projects Delivered to IEUSS

SUNYMEU Manual

SUNYMEU will be guided by the rules and procedures as laid out in the 16th edition *SUNY Guide to the Model European Union*, which is now in its 15th edition. The SUNYMEU Directors will update as needed in consultation with the IEUSS Board. COIL-inspired and OER statements to accompany copyright and citation information.⁸

Checklist/Manual of Conference Operations

The Buffalo State team will create a manual of operations, including a sample budget and checklist for the IEUSS. Having such a manual available may encourage other SUNY campuses to volunteer to host SUNYMEU in the future.

⁷ See

https://ieuss.multistg.buffalostate.edu/sites/ieuss.buffalostate.edu/files/uploads/Documents/Inservice_Proposal-final.pdf

⁸ As discussed and agreed in IEUSS Board Meeting, May 10, 2021. See <https://coil.suny.edu/about-suny-coil/coil-service-mark/>

IEUSS Working Papers

Conference papers delivered at the IEUSS/SUNYMEU Research Workshop will be considered for including in a IEUSS Working Papers series contingent upon IEUSS Board approval for launching this series.

Syllabi

SUNYMEU faculty advisers will be invited to submit their course syllabi to the IEUSS Educator Resources pages on the IEUSS website.

Satisfaction Survey

The Buffalo State SUNYMEU team will deliver a survey on a web-based platform for subsequent use. SUNYMEU has not used a customer satisfaction survey since 2008.

PART VI: SUNYMEU Room Needs

SUNY Model European Union April 7-9, 2022						
Hosted by SUNY Buffalo State College						
Date	Time	Event	Participants		Type of venue needed	Rooms
Thursday, April 7	1-4	Conference Check-in	Perhaps 30 at any one time		Large area for registration tables, coffee & snacks	
Thursday, April 7	4 p.m.-5:00 p.m.	Opening Ceremony	160		The preference is for all three events shaded in blue to take place in the same room.	
Thursday, April 7	5:00-6:00 p.m.	Banquet	160			
Thursday, April 7	6:00-7:00 p.m.	Student Directors Open SUNYMEU, Alternative Agenda Items Presented by Country Delegations & Commission	152			
Thursday, April 7	7:00-7:30 p.m.	Organizing meetings	European Council	29		6
			FAC	28		
			ECOFIN	27		
			COREPER II	27		
			GS	12		
			Commission	5		
Friday, April 8	Breakfast at hotel					
Friday, April 8	9:00-9:30 a.m.	Country delegation & Commission meetings	There are 28 – usually we looking for foyer-type space where the students can just sit at small tables		Types of places at BSC – atrium of SMAC, Bulger Foyer, Tech Building foyer	
Friday, April 8	9:30-11:15 a.m.	Functional Meetings	European Council	29		6
			FAC	28		
			ECOFIN	27		

			COREPER II	27		
			GS	12		
			Commission	5		
Friday, April 8	11:30 a.m.-12:15 p.m.	Plenary – Expert Witnesses	152		Lecture Hall	
Friday, April 8	12:00-1:00 p.m.	LUNCH	152		Meal tickets included in conference packet for BSC Dining Halls	
Friday, April 8	1:15-3:15 p.m.	Functional Meetings	European Council	29		6
			FAC	28		
			ECOFIN	27		
			COREPER II	27		
			GS	12		
			Commission	5		
Friday, April 8	3:15-3:30	Coffee Break			Types of places at BSC – atrium of SMAC, Bulger Foyer, Tech Building foyer – Refreshments Served	
Friday, April 8	3:30-5:15 p.m.	Functional Meetings	European Council	29		6
			FAC	28		
			ECOFIN	27		
			COREPER II	27		
			GS	12		
			Commission	5		
Friday, April 8	5:15-6:00	Plenary ⁹			Lecture Hall	
Saturday, April 9	Breakfast at hotel					

⁹ Announcement of poll results (Qualtrics) for second agenda items should FAC, EcoFin, and/or COREPER II finish their work early. Press Conference

Saturday, April 9	9:00-9:30 a.m.	Country delegation & Commission meetings	There are 28 – usually we looking for foyer-type space where they can just sit at a table somewhere together		Types of places at BSC – atrium of SMAC, Bulger Foyer, Tech Building foyer	
Saturday, April 9	9:30-11:15 a.m.	Functional Meetings	European Council	29		
			FAC	28		
			ECOFIN	27		
			COREPER II	27		
			GS	12		
			Commission	5		
Saturday, April 9	11:30-12:00 Press Conference		152		Lecture Hall	
Saturday, April 9	Noon-1 p.m.	Lunch	152		Meal tickets included in conference packet for BSC Dining Halls	
Saturday, April 9	1:15-3:15 p.m.	Functional Meetings	European Council	29		6
			FAC	28		
			ECOFIN	27		
			COREPER II	27		
			GS	12		
			Commission	5		
Saturday, April 9	3:15-3:30 p.m.	Coffee Break			Types of places at BSC – atrium of SMAC, Bulger Foyer, Tech Building foyer – Refreshments Served	
Saturday, April 9	3:30-5:00 p.m.	Functional Meetings	European Council	29		6
			FAC	28		
			ECOFIN	27		
			COREPER II	27		

			GS	12		
			Commission	5		
Saturday, April 9	5:15-5:45 p.m.	Presidency Conclusions	152		Lecture Hall	
Saturday, April 9	5:45 p.m.-7:00 p.m.	Closing Ceremony with Certificate of Completion, Photos, Banquet	152		Dining Area where all can take place in same venue.	

Total Participants = **152**

EU Member States (108) 27 x 4 delegates

European Commission (5)

Press Corps (4)

General Secretariat (12) – BSC students play

Faculty (20)

Leaders= President of the European Council (Chairs European Council), President of the Commission, High Representative (Chair FAC) (3)

Opening Ceremony Guests add 8 for **160**

Permanent rooms – the press corps and General Secretariat (GS) will need permanent rooms so that participants can locate them at all times. The GS is comprised of the BSC who run the simulation.